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Inland Rail

Southern Civil Works Program

'Meet the Preferred Contractors' Briefing

May 2022





ACKNOWLEDGEMENT OF COUNTRY

Inland Rail acknowledges the Traditional custodians of the land on which we work, and we pay our respects to Elders past and present.



Housekeeping









AGENDA



1. Inland Rail Program, Civil Works Program and Rail Corridor Program Project overview

Paul Giess, Delivery Director Southern, ARTC Inland Rail

2. ACACPB JV presentation

Julian Sharp, Project Director, ACACPB JV Erifili Davis, Jobs, Social Performance Manager, ACACPB JV

3. Martinus presentation

Gavin Murphy, Project Director, Martinus Scott Craik, Procurement Manager, Martinus

4. Supplying to Inland Rail

Jason Manttan, Supply Chain Manager,

5. Q&A

ARTC Inland Rail

6. Networking



PURPOSE OF TODAY'S SESSION

- Provide a status update of the Inland Rail Program including Southern Civil Works and Rail Corridor Programs
- Introduce preferred contractors to the local business community
- Set expectations regarding levels of engagement and timeframes

- Reaffirm ARTCs commitment to local and Indigenous business participation
- Provide local and Indigenous businesses with the opportunity to communicate their capability, capacity and appetite to participate
- Provide local and Indigenous businesses with access to advocate bodies with whom they can seek assistance





Inland Rail

Southern Civil Works Program

'Meet the Preferred Contractors' Briefing

Paul Giess

Delivery Director Southern, ARTC Inland Rail

May 2022

THE TEAM



- Paul GiessDelivery Director Southern
- + David GarrodSenior Project Manager (S1,S2)
- + Richard HamiltonSenior Project Manager (S3,S4)
- Paul HollambyDelivery Director RCP

- + Jason ManttanSupply Chain Manager
- Jody MeierSocial Performance Principal NSW
- + Erica TudorStakeholder Engagement Manager
- + Andrew DeanSenior Project Manager





Creating a new reality for Australia and a more prosperous nation



Connecting Australia into a faster, safer, more reliable freight rail network

CUSTOMER REQUIREMENTS





CONNECTED

FAST + SAFE

ີ∟____ Straight and flat ——∘





RELIABLE

_____ Market demand ——



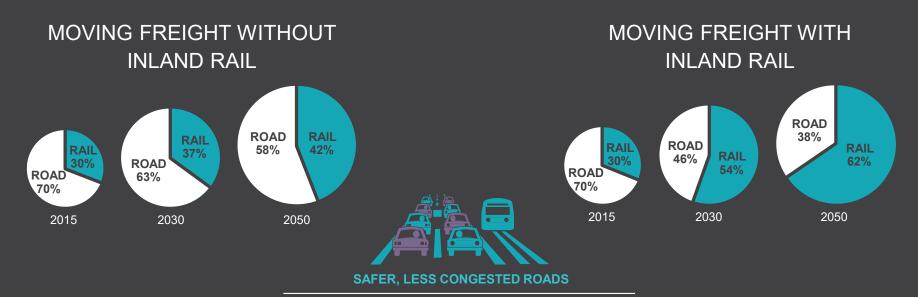
COST EFFECTIVE

0 35% 0 43% 0 5 FROM YEAR ONE FROM 2049/50





SUPPLY CHAIN EFFICIENCY

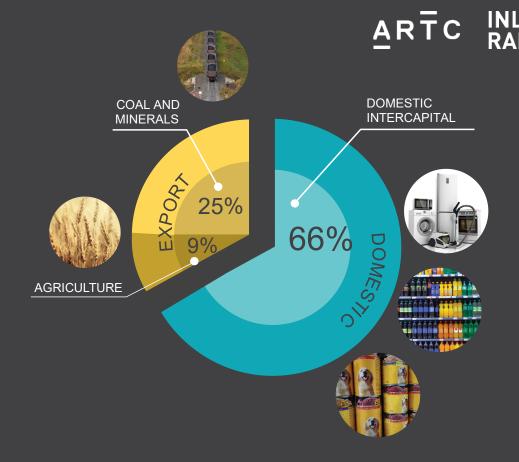


Forecast intermodal tonnage percentages on Inland Rail: Melbourne – Brisbane; Brisbane – Adelaide/Perth

DOMESTIC NEEDS

DRIVE ALMOST 70% OF THE BUSINESS

Freight demand is expected to increase by **60% over the next 40 years**, driven largely by population growth in South-East Queensland and Victoria





ECONOMIC IMPACT

MORE THAN

21,500

DIRECT AND INDIRECT JOBS at the peak of construction*

- Construction roles across more than 20 disciplines
- Manufacturing roles in steel plants, quarries and with major suppliers
- Ongoing roles including engineering, geotech, communications, and logistics



^{*} Revised analysis by PricewaterhouseCoopers December 2020

STIMULATING GROWTH



~\$109 million

~\$80 million

Total value of >530 live contracts = >\$1.92 billion (as at 31 January 2022)

Construction contracts ~\$977 million

Ballast/capping supply* ~\$17 million

Culverts* ~\$16 million

Turnouts ~\$84 million

Concrete sleepers* ~\$54 million

Steel rail* ~\$51 million

10 feasibility design contracts awarded ~\$148 million (including 3 x PPP projects)

4 detailed design contracts awarded

4 collaborative framework agreements for civil works programs

Service providers e.g. accommodation, local shops – bakeries, cafés, retail, fuel and building supplies

^{*}Contract completed and closed

OPPORTUNITIES FOR THE REGIONS

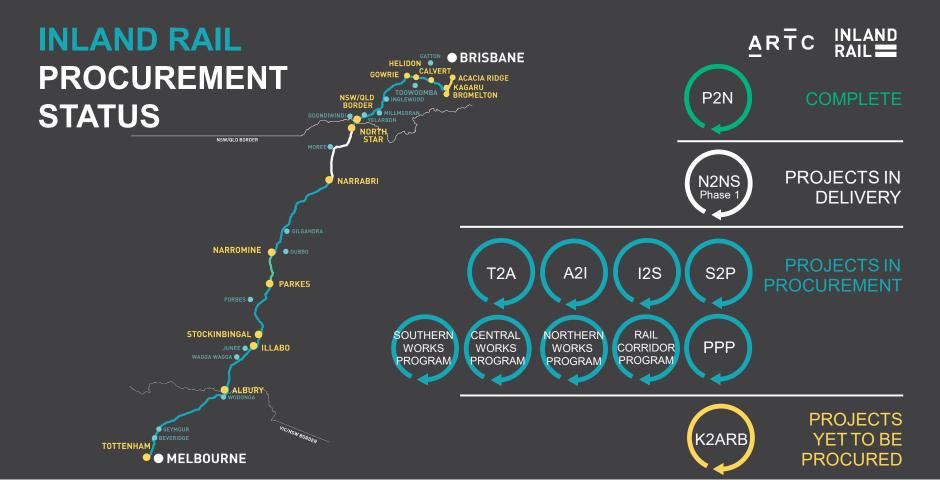
ARTC

- + Supply chain efficiencies
 - Reduced transport costs
 - Greater access to suppliers, customers and markets
 - Increased reliability
- + Value chain growth
 - Direct value-add opportunities
 - Indirect value-add opportunities
 - Hub formations





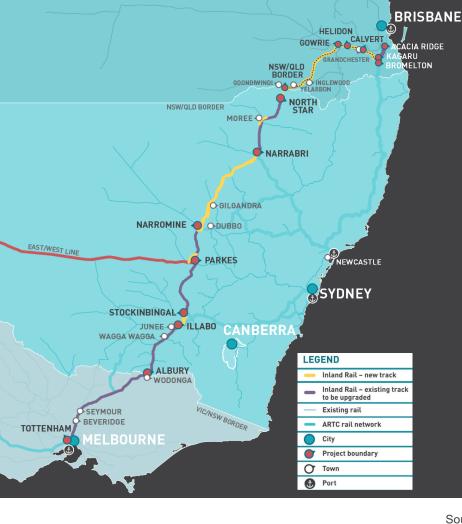






- Tottenham to Albury
- ARTC

- Albury to Illabo
- Illabo to Stockinbingal
- Stockinbingal to Parkes
- Parkes to Narromine
- Narromine to Narrabri
- Narrabri to North Star
- North Star to Border
- Border to Gowrie
- Gowrie to Helidon
- Helidon to Calvert
- Calvert to Kagaru
- Kagaru to Acacia Ridge & Bromelton





Narromine to Narrabri (N2N) project

- More than 300 kilometres
- No existing rail greenfield
- 5 x Local Government Areas (LGA's)
- Large stretch through the Pilliga Forest
- Inland Rail website N2N project
- Interactive Map
- N2N Flythrough's

PROJECT UPDATE & TIMELINE

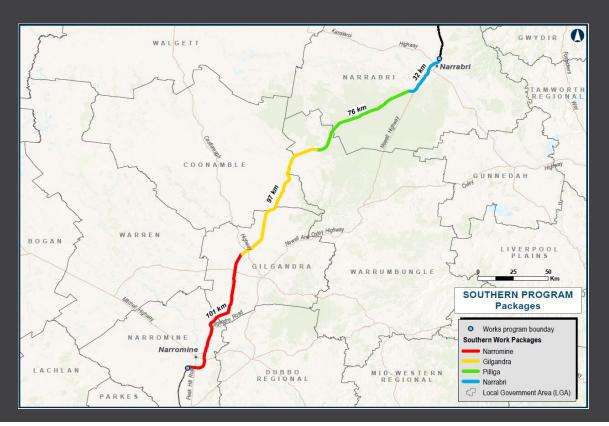


- We currently have a Reference Design for the project and are waiting for project approvals.
- Currently in the Project Assessment phase of the project and seeking approval as 'a' project, not individual packages or locations.
- + While some preliminary work can be commenced, until we have an approved design, certain things won't be able to be confirmed.



CIVIL WORKS PACKAGES





S1: Narromine Narromine – Curban

S2: Gilgandra Curban - Pilliga

S3: Pilliga Pilliga – Narrabri

S4: Narrabri Narrabri – Narrabri North

ARTC INLAND

Southern Civil Works Program facts

Preferred Proponents

ACCIONA and CPB Contractors
Joint Venture (ACACPB JV)



SNAPSHOT

LENGTH

306 km ######

STRUCTURES

58

NEW BRIDGES



JOBS



2000 (up to)

1,200+ FTE

AVERAGE WORKFORCE

VIADUCTS



630

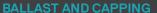
CULVERT BANKS

NEW VIADUCTS

(Ranging from 15 metres to 3,940 metres in length)

EARTHWORKS

PEAK WORKFORCE



1,000,000 m³

STRUCTURAL FILL

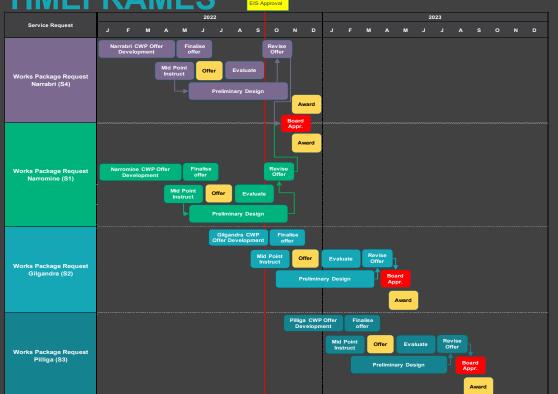
1,300,000 m³

GENERAL FILL

3,500,000 m³



SOUTHERN CWP APPROVAL TIMEFRAMES





Target Award Dates*

S4: Narrabri

November – December 2022

S1: Narromine

November – December 2022

S2: Gilgandra

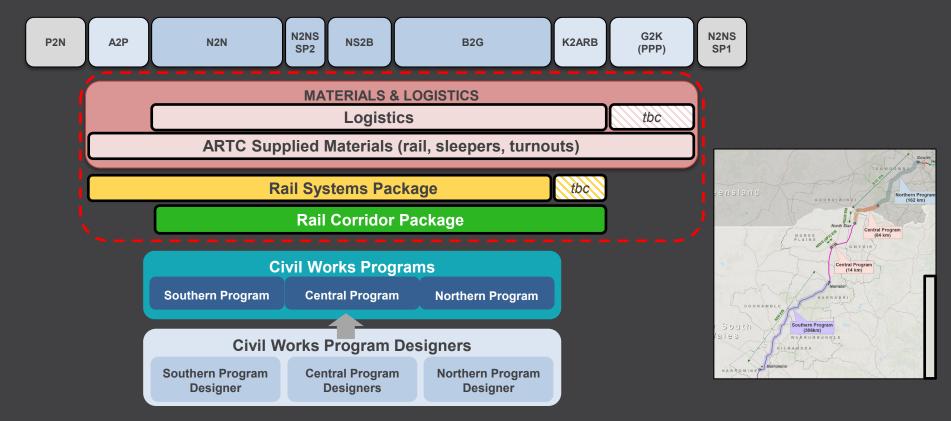
May – June 2023

S3: Pilliga

September – October 2023

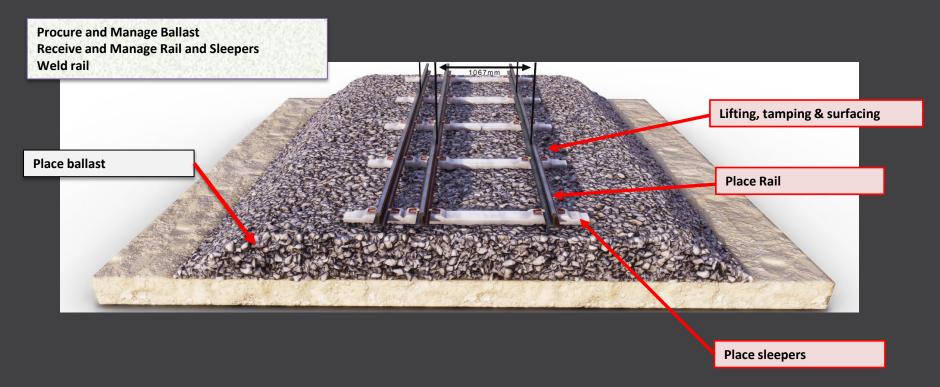
INLAND RAIL DELIVERY STRATEGY





RAIL CORRIDOR PROGRAM **CONTRACTOR SCOPE OVERVIEW**





NARROMINE MATERIALS DISTRIBUTION CENTRE

ARTC

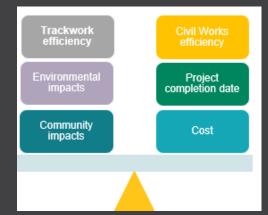
- Ballast stockpile
- **Ballast loading conveyors**
- Sleeper and other precast concrete product stockpile
- Rail stockpile
- Sleeper and rail handling gantries
- Area to prepare and weld rail
- Locomotive provisioning and maintenance facilities
- Demountable site offices
- General construction laydown and container storage



REDUCING SOCIAL / ENVIRONMENTAL **IMPACTS**

ARTC

- Rail delivery of materials to material logistics facilities
- Construct the works linearly from a progressive rail head to minimise:
 - increased heavy vehicles movements on the road network
 - strain on the road haulage and logistics industry
 - negative environmental impacts
 - increased traffic through local communities
 - negative community impacts and perception relating to increased road traffic
 - damage to road network and resultant repair costs.

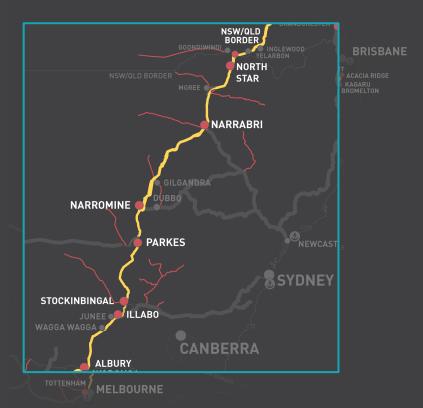


Sleepers		•	979K	•	12,200 truck movements OR 119 train movements
Short Rail		•	53K lengths	•	4,300 truck movements OR 272 train movements
Ballast		•	2.1M Tonnes	•	49,400 truck & dog movements
s	Sieeper road transport by semi-trailer @ 80 sleepers/truck			•	Short rail transport by semi-trailer @ 12 rails/truck Short rail transport by train @ 192
	Sleeper rail transport @ 8200 sleepers/train			rails/train	
Ballast transport by truck & dog @ 42.5t per truck			•		



NEW SOUTH WALES

- Expected to boost potential GSP by up to
 \$3.4 Billion over first 50 years of operation
- Regional communities are already experiencing the benefits through jobs and local spend
- Southern Civil Works Program preferred proponent announced – ACCIONA Construction Australia and CPB Contractors Joint Venture
- Central Civil Works Program preferred proponent announced – Freight Connect (a consortium led by Laing O'Rourke and including FKG Group)
- Rail Corridor Program preferred proponent announced – Martinus



HOW WORKING TOGETHER WILL MAXIMISE THE BENEFIT:

- Regional connectivity
- Better connections to State Rail Networks
- New enterprise opportunities
- Intermodal access along the alignment
- Intermodal terminals for Brisbane and Melbourne
- Enhanced port connections (Melbourne & Brisbane) to be determined (separate to Inland Rail scope)



OPPORTUNITIES FOR THE REGIONS

ARTC



















- Landowners
- **Local Government**
- Community Consultative Committee
- **Local Aboriginal Land Councils**
- **Local Communities**
- Federal and State Government Agencies
- **Elected Members**
- **Emergency Services**
- **Community Organisations**
- Local businesses, industry and industry groups
- Other infrastructure projects
- Stakeholder Groups & Organisations

PREFERRED CONTRACTOR SCWP



- In late 2021, ARTC appointed ACCIONA and CPB Contractors Joint Venture (ACACPB JV) as preferred contractor to deliver Inland Rail's Southern Civil Works Program valued at more than \$1 billion
- ACACPB JV will initially be working with ARTC to review the reference design and develop construction plans ahead of the development of a fully costed proposal for the first of the works packages next year
- Major construction will not start until statutory approvals have been received from the NSW and Australian governments

PREFERRED CONTRACTOR SCWP



- ARTC are working with ACACPB JV to develop works packages as part of this process, which will enable more suppliers and contractors to get Inland Rail ready
- An estimated 2,000 workers needed at the peak of construction in 2023-24

PREFERRED CONTRACTOR RCP



- In late 2021, ARTC appointed Martinus as the preferred contractor for the delivery of the Rail Corridor Program for Inland Rail sections in NSW and Southern Queensland
- The collaborative framework agreement between ARTC and Martinus includes approximately 570 kilometres of railway between Narromine and Moree in NSW and North Star (NSW) to Gowrie in Queensland taking in the project's largest greenfield sections

PREFERRED CONTRACTOR RCP



- Martinus will now work closely with ARTC to develop strategies to manage supply and logistics for large quantities of long-lead time construction materials
- These materials will include almost a million concrete sleepers, approximately 80.000 tonnes of steel rail and 1.7 million tonnes of ballast
- The work will involve the delivery of above-ground works, which includes track construction, rail welding, transportation of materials, and the installation and commissioning of level crossings
- An estimated 600 workers needed at the peak of construction

ARTC



Inland Rail

Southern Civil Works Program

'Meet the Preferred Contractors' Briefing

Julian Sharp

Project Director, ACACPB

Erifili Davis

Jobs, Social Performance Manager, ACACPB

May 2022





- Acciona / CPB Contractors Joint Venture
- Our team
- Our experience
- Working with you



Meet Our Team



The team here today

- Julian Sharp Project Director
- Erifili Davis Social Procurement Manager
- Jennifer Smillie Communications and Stakeholder Engagement Manager

The larger team

- Emma Peters Project Manager
- Carol Dean Commercial Manager
- Jamie Tough WHS Manager
- Sarah Wilson Environment Manager









Acciona, S.A. is a Spanish multinational conglomerate dedicated to the development and management of infrastructure and renewable energy.

Acciona Construction is one of Australia's most trusted providers of infrastructure and construction services









CPB Contractors is the Australasian construction company of the CIMIC Group.

CPB Contractors designs and builds infrastructure across all key sectors, including roads, rail, tunnelling, defence, building and resources infrastructure



Acciona Australia examples





- Sydney Metro West Central Tunnelling Package
- Murray Basin Rail Project Victoria
- Level Crossing Removals Southern Program Alliance





Belford to Golden Highway upgrade NSW

CPB Contractors in Australia





- Sydney Metro Linewide works
- Port Augusta Highway Duplication in SA





- Regional Rail Project Dubbo NSW
- Maules Creek railway connection

Joint Ventures





Working together.. Joint Ventures / Alliances

Western Sydney International (Nancy Bird Walton) Airport

- early earthworks
- bulk earthworks
- airside civil and pavement works

Level Crossing Removal works – Caulfield to Dandenong in Victoria



Joint Ventures





Working together. Joint Ventures / Alliances



Epping to Thornleigh Third Track Alliance

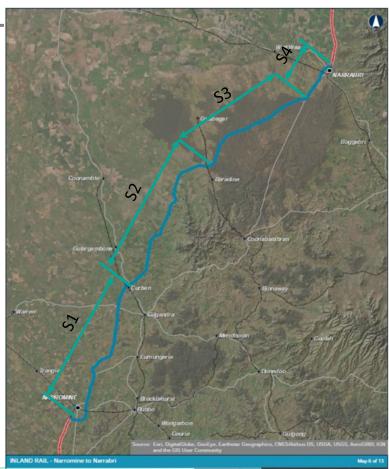
Blue Mountains Route Clearance Project as part of Continuum Alliance

Project Scope





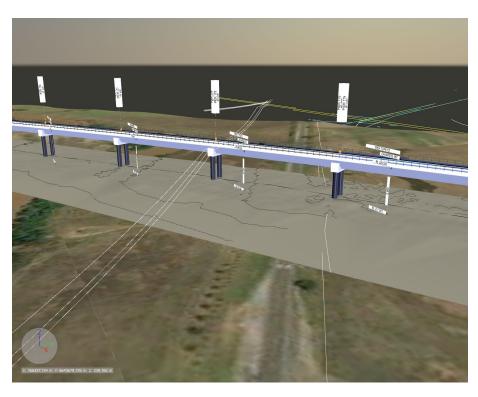
- Design and Construct 306km Greenfield Civil and Structures Package (from Narromine to Narrabri)
- Construction to top of capping level
- Earthworks 5.1m cut and 6.1m fill
- 16.1km of bridges (73 Total)
- Level crossing installation and upgrades
- Utility and Property adjustments
- 4700 RCBC Cells equivalent to just under 15,000 units



Design Model Snapshot - WIP









Key Site Activities



Site Mobilisation:

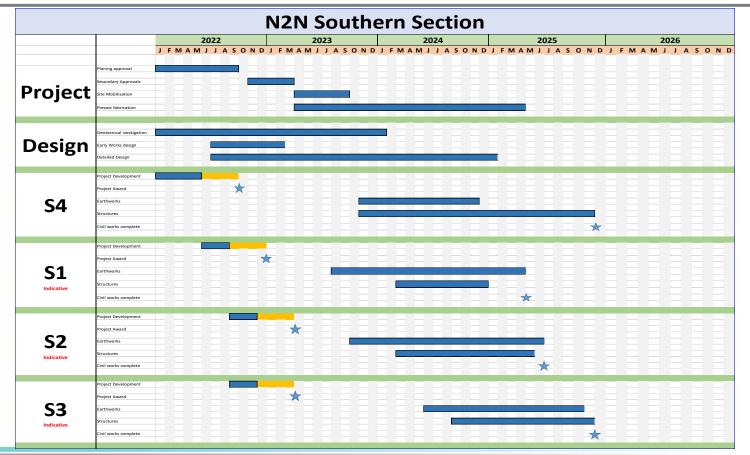
- Temporary workforce accommodation set up
- Site offices
- Borrow pits
- Utility relocations
- Site access

Civil Engineering:

- Clear and grub, topsoil strip
- Earthworks embankments and culverts
- Pre-cast culverts, beams etc.
- Drainage
- Signalling Pit and Pipe
- Level Crossings
- Bridge construction substructure and superstructure
- Fencing and roads
- Topsoil and revegetation







Resourcing





ENGINEERS	PLANT OPERATORS	LABOURERS	ACCOMMODATION SERVICES	WHITE COLLAR
195	270	270	105	160

Note: these are estimates







Working with businesses to BUILD CAPABILITY

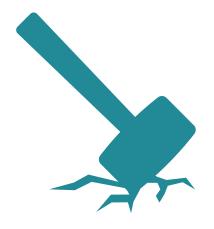
Workforce
SKILLS
DEVELOPMENT







Targets for procurement with local, regional and Indigenous business



Targets for employment of local, regional people, including Aboriginal people, young people and women

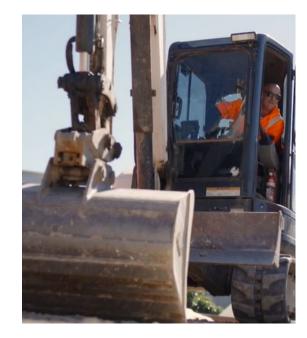
acciona



Indicative opportunities — local, regional and Indigenous business

- Quarry products
- Fuel and lubricant supply
- Steel reinforcement (supply and install)
- Site office supplies and services
- Traffic management services and equipment
- Fencing
- Plant (various) and plant operators
- Vehicle hire
- Haulage
- Clear and grub
- Surveying
- Fit outs and furnishings (site buildings)
- Concreting

- Earthworks
- Drainage
- Brick and blockwork
- Landscaping
- Indigenous Heritage Consultant
- Labour hire / Rail Officers
- Security
- Waste management
- Environmental consultants
- Training
- Accommodation construction and associated services
 - Catering
 - Cleaning



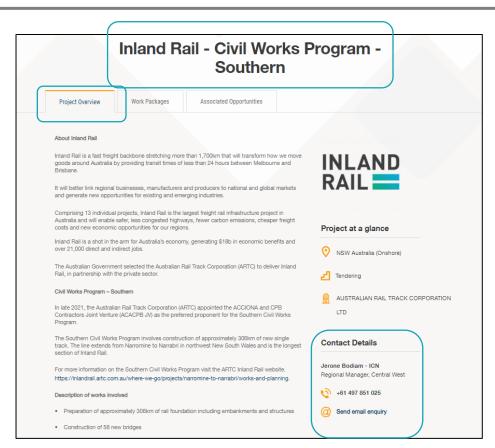
Register interest on ICN Gateway





Website:

https://inlandrailcwp-s.icn.org.au







DIRECT







- Bus drivers
- Truck and dog drivers
- Plant operators
- Labourers
- Traffic control
- Engineers

- Support roles
 - General administration
 - Contracts administration
 - Safety
 - Quality
 - Stakeholder support
- Camps and accommodation
 - Hospitality
 - Cleaners
 - Maintenance staff

INDIRECT Through subcontractors

- Graduates and undergraduates
 - Engineering
 - Human Resources
 - Business
 - Communication and media

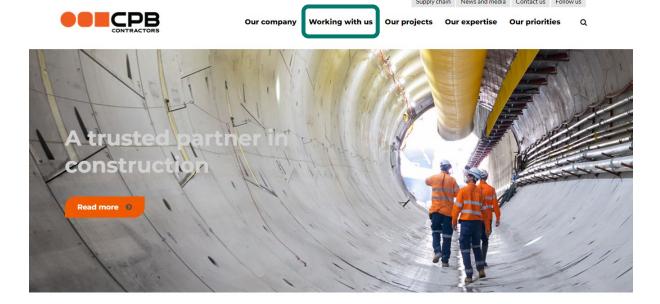
Direct employment - Register with CPB Contractors Job alerts







cpbcon.com.au



CPB Contractors is the Australasian construction company of the CIMIC Group.

We design and build infrastructure across all key sectors, including roads, rail, tunnelling, defence, building and resources infrastructure









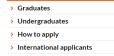




Our company Working with us Our projects Our expertise Our priorities Q

Share Print A

People & culture



> People & culture

We put our people first

Our success is built by our people. That's why we put our People First.

People First is a package of initiatives delivered across CPB Contractors to better support, recognise and reward our employees.

It's our pledge to make CPB Contractors a great company to work for, where people feel commitment, pride and belonging, and all contributions are truly valued.

In return for the passion, skills and loyalty of our people, we offer a unique set of benefits:

- . Our Group is secure: Our market-leading position and global footprint mean we offer diverse, long-term careers.
- We're at the forefront of our industry: Our people are trusted to deliver the biggest and most significant projects in our regions.
- Our people are the best in their fields: We are proud of our role as a contractor; we are clear, focused, innovative and disciplined.
- We create unique and diverse career opportunities: We back our own people and promote from within.
- . Our work offers challenge and adventure: We widen people's worlds and help build their next adventures.
- We share a sense of connection and belonging: We treat our workmates like family and make friends for life.

Visit our careers site to apply for a career with us or to set up a job alert.















Inland Rail

Rail Corridor Program

'Meet the Preferred Contractors' Briefing

Gavin Murphy

Project Director, Martinus

Scott Craik

Procurement Manager, Martinus

May 2022

The Team Here Today



Project Director

Gavin Murphy



Procurement Manager

Scott Craik



Stakeholder and Social Performance Manager

Billie Stanic



TRACK RECORD





TRACK RECORD - LOCAL ENGAGEMENT

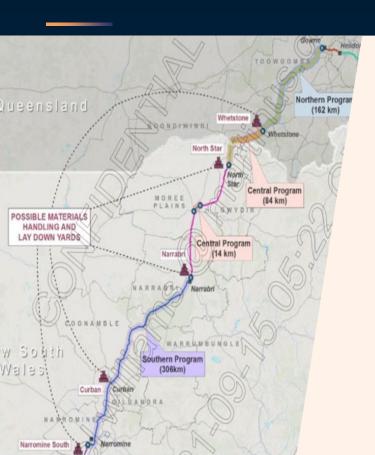
We are committed to supporting local businesses in the areas in which we work. The numbers are in and last year we achieved an incredible 84 per cent spend with small Australian owned businesses.

Last year of our spend went to small Australian owned businesses



MARTINUS SCOPE OVERVIEW







600km of track



1,000,000 Sleepers



2.3 million tonnes of ballast



168 Level Crossings



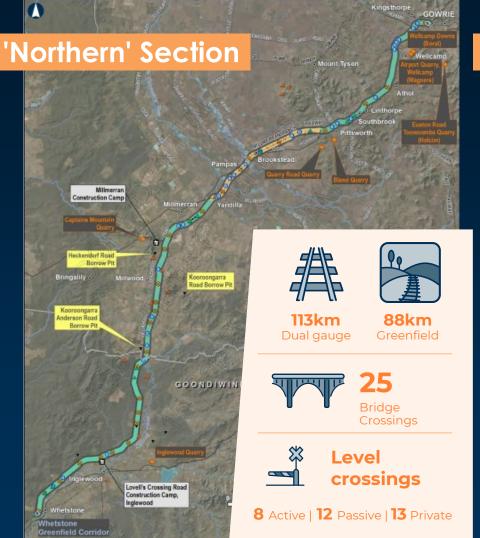
100+ Turnouts

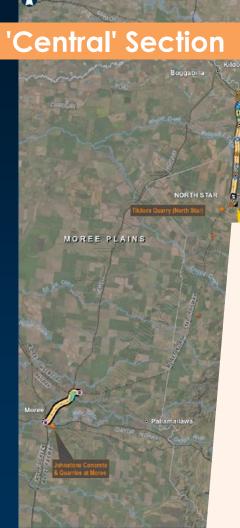


1,333km (85,000T) Rail



>50,000 welds









Cunningham Highway Construction Camp, Yelarbon

65km

Greenfield



Bridge

MARTINUS



Level crossings

18 Active | 16 Passive | 18 Private

'Southern'
Section

NARRABRI
Construction Camp

NARRABRI
Construction Camp

NARRABRI
Construction Camp

Perimeter Road
Borrow Pit, Narrabri

COONAMBLE

NARROMINE

Temp Construction

Narromine South

Tomingley Road Borrow Pit, Narromine

Camp within the Narromine South multi-function compound Multi-function compound, Borrow Pit,

NARROMINE

Tantitha Road Borrow







73
Bridge
Crossings

16km

Bridge Structures



Level Crossings

14 Active | 36 Passive | 28 Private

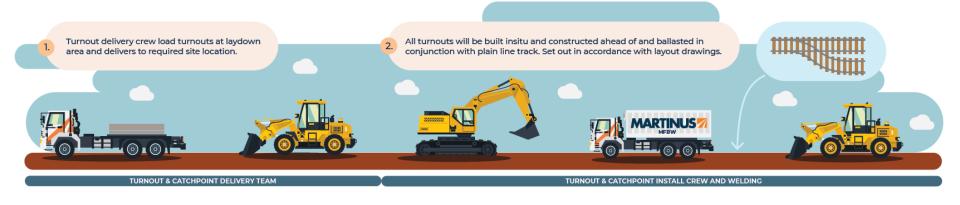


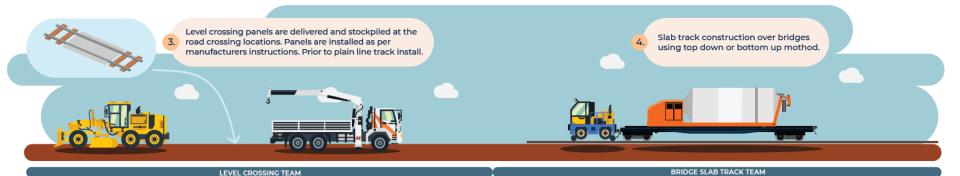
Narromine Material Distribution Centre





















Resourcing





600+
EMPLOYEES
AT PEAK OF
WORKS





Training and apprenticeship OPPORTUNITIES





Job Seeker Opportunities



The project team is looking to fill a number of local construction, operation, project support and maintenance roles including, but not limited to:

- Various engineering roles, including project, site, signalling, electrical, plant/rollingstock, testing and commissioning graduate and apprentices (rail and non rail roles)
- Civil construction roles
- Fitters
- Surveyors
- Environmental specialists
- Electrician
- Boilermakers
- Rail specialists, including welders, grinders and certifiers

- Track supervisors and rail superintendents
- WHS specialists
- Various plant operators
- Train drivers
- Cost engineers
- Community engagement officers
- Procurement and accounting roles
- Project controls and planner
- Administration
- Various other project support roles.

Supply Chain Opportunities



The project team will be sourcing local plant, equipment, materials and people to support rail works, roadworks, earthworks and drainage construction. Services required include, but are not limited to:

- Quarry supplies
- Water supply and storage and cartage
- Waste management
- Fuel supply and distribution
- Construction consumables including small tools
- Office buildings and power distribution
- Geotechnical testing

- Earthmoving plant and compaction equipment
- Supply and install of fencing, permanent and temporary
- Traffic control
- Concreting
- Steelfixing
- Heavy haulage transport
- Fabrication



Jobseeker / Employment





Systems Administrator - Procore



25/01/2022

The Company Martinus Rail is a 100% Australian owned and operated rail construction company working on some of Australia's largest rail infrastruct...

Auckland . Auckland . New Zealand

Information & Communication Technology . Networks & Systems Administration

Register Your Interest

Don't see anything that will work for you? Connect into our ever-growing rail network and register for a future position with us.



Subscribe to Track Announcements

Subscribe to "Track Announcements" to







A Login

O Search

Inland Rail - Rail Corridor Program

Project Overview

Work Packages

Associated Opportunities

About Inland Rail

Inland Rail is a 1,700km fast freight backbone that will transform how we move goods around Australia by providing transit times of less than 24 hours between Melbourne and Brisbane via regional Victoria, New South Wales and Queensland.

It will better link businesses, manufacturers and producers to national and global markets and generate new opportunities for industries and regions.

Comprising 13 individual projects, Inland Rail is the largest freight rail infrastructure project in Australia and will enable safer, less congested highways, fewer carbon emissions, cheaper freight costs and new economic opportunities for our regions.

Inland Rail is a shot in the arm for Australia's economy, generating \$18b in economic benefits during construction and the first 50 years of operations and more than 21,500 direct and indirect jobs during construction.

The Australian Government is delivering Inland Rail through the Australian Rail Track Corporation (ARTC), in partnership with the private sector.



Project at a glance



Martinus Rail Pty Ltd

\$ > \$500m

Contact Details

Jerone Bodiam - ICN Regional Manager, Central West

+61 497 851 025

Send email enquiry



THANK YOU

www.martinus.com.au





Inland Rail

Southern Civil Works Program

'Meet the Preferred Contractors' Briefing

Jason Manttan

Supply Chain Manager, ARTC Inland Rail

May 2022

WORKING WITH INLAND RAIL



Local content

Includes any employment, training and development, contracting and procurement of people, goods and services.

Actively seek local participation:

- Project Area (LGAs along project corridor)
- Region (LGAs outside Project Area, within 125km of project corridor)
- Rest of NSW
- Rest of Australia and New Zealand

Drivers

- Commercial/ Economic
- Regulatory
- Social
- Political

Legislation / Policy

- Australian Jobs Act 2013
- Commonwealth Indigenous Procurement Policy 2015
- ▶ Modern Slavery Act 2018
- Sustainable Procurement Policy
- Social Performance Program / Strategy



SUPPLY OPPORTUNITIES ON INLAND RAIL

DIRECT TO ARTC INLAND RAIL

ANCILLARY BUSINESSES INLAND RAIL SUPPLY OPPORTUNITIES

UTILISATION OF INLAND RAIL

Provide full, fair and reasonable opportunity for capable and competitive Australian entities to participate in the procurement of goods, services and equipment.

Use local suppliers, skills and labour, where possible, and ensure environmental, social and economic considerations are embedded in our procurement process.

INDIRECT TO PRIMARY CONTRACTORS

Responsibly deliver and operate Inland Rail with the least negative social impact possible, while enhancing the benefits Inland Rail delivers to the people of Australia at both a local and national level.



BE VISIBLE

OPPORTUNITIES FOR LOCAL BUSINESSES

PROJECT SUPPLY CHAIN EXAMPLE







BE VISIBLE



- Prepare a business capability statement that communicates who you are and what your business can offer to prospective buyers
- + Register your company's capability with ICN Gateway gateway.icn.org.au
- Attend industry events and briefings around upcoming projects
- Make yourself known to Contractors and Subcontractors

- Reach out to your existing clients
- Make connections with businesses that have supply contracts with Inland Rail inlandrail.artc.com.au/awarded-contracts
- Engage with local Chambers of Commerce and industry associations / professional bodies to expand your contact base

PREPARE A BUSINESS CAPABILITY STATEMENT



Must contain the following information:

- Business name
- Location and contact details
- Value and Mission statement
- What you do (capability and capacity)
- Where you have worked previously (experience)
- Type of insurances and the level of cover
- Certifications
- If not certified, a description of your commitment to quality, safety and the environment
- Overview of your key personnel

Your Capability Statement should:

- Be a single document (PDF)
- Be (preferably) no more than 6 pages
- Communicate your point of difference what sets you apart from others
- Catch the eye of the reader and include photos
- + Be professionally printed



ABOUT THE INDUSTRY CAPABILITY NETWORK (ICN)



ICN NSW helps bring suppliers and project owners/ contractors together by providing exclusive access to their powerful online database and extensive network of industry consultants.

Whatever industry you operate in, ICN can provide you with powerful procurement and supply chain tools, backed by expert advice and support.

ICN NSW is a member of the ICN National network. ICN NSW was established in 1985 and is not-for-profit entity funded by the NSW Government.



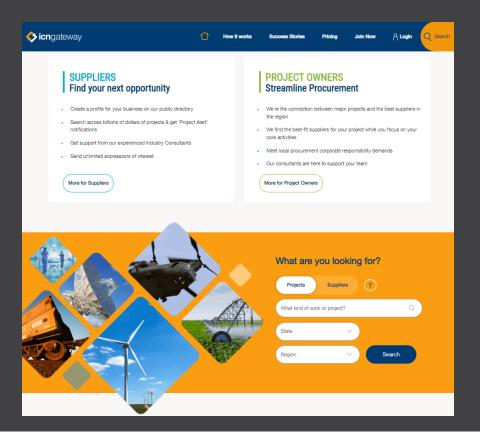
ABOUT ICN NSW



W hat can they provide

- Business matching to assist buyers better understand local supply chain capability and capacity (projects/ on-going requirement
 - Access for suppliers to submit EOIs for projects
 - Visibility in searches for suppliers conducted on behalf of buyers
- Information about major projects and their requireme
- H ow can they help
 - ICN consultants based in metro and regional NSW (and the rest of Australia)
 - ICN Gateway, a tool for making it known to buyers that a supplier is interested in being considered for specific opportunities within a project or on-going requirement

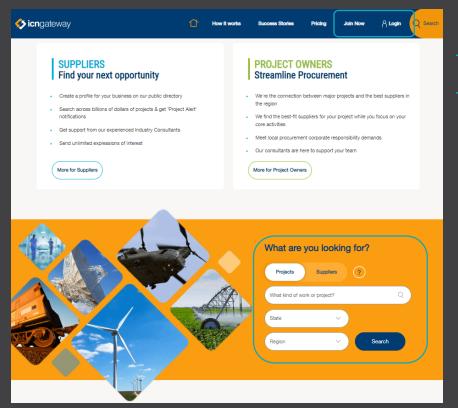




ICN Gateway is a:

- powerful online tool providing Australian entities with access to billions of dollars worth of supply opportunities
- public supplier engagement portal which provides Australian entities with full, fair and reasonable opportunity to participate
- + https://gateway.icn.org.au





- https://gateway.icn.org.au
- Project opportunities
 - Create a new or update an existing company profile
 - Set up notifications for new projects/ opportunities
 - Search for projects or supply opportunities
 - Register interest in work packages



COMPANY PROFILE





Create Your Profile

Populate as much of the company profile as you can, but **make sure** you complete...

- Summary and description
- Turnover
- No. of employees
- Products and services
- Facilities and equipment
- Previous significant projects
- Certifications
- Licences and insurances
- Locations
- Notifications



Active In ICN Gateway

Succinct Summary that states what you do and how your company is different to others

- Up to date contact details
- Use all the relevant keywords
- Full, self-contained answers to EOI questions



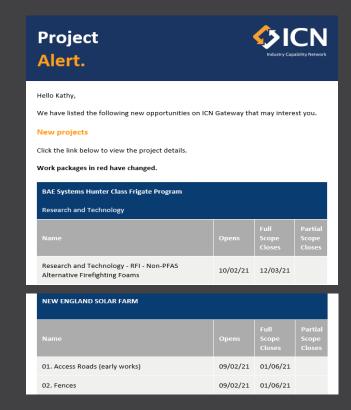
Capability Statement

Prepare a comprehensive Capability Statement and have it ready

ARTC RAIL

WORK PACKAGE ALERTS

- Email notification of new work packages. At most daily.
- Each contact within your company determines his/her own alerts
- You decide which ones you want to receive by industry and location
- Only the work packages that meet your selections are included
- Controlled under Notifications in your capability profile



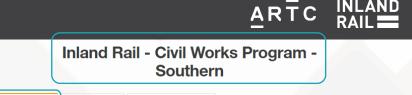
REGISTER INTEREST

- Websites:
 - inlandrailcwp-s.icn.org.au

Project Documents

General

- inlandrailrcp.icn.org.au
- + Information about the project, contractor and compliance requirements
- Importantly, communicates details for current work packages

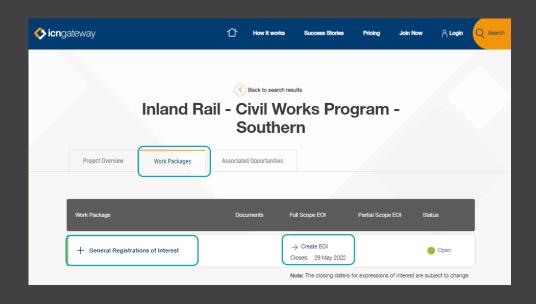


Work Packages Associated Opportunities Project Overview About Inland Rail Inland Rail is a fast freight backbone stretching more than 1,700km that will transform how we move INLAND goods around Australia by providing transit times of less than 24 hours between Melbourne and RAII = It will better link regional businesses, manufacturers and producers to national and global markets and generate new opportunities for existing and emerging industries. Comprising 13 individual projects, Inland Rail is the largest freight rail infrastructure project in Australia and will enable safer, less congested highways, fewer carbon emissions, cheaper freight costs and new economic opportunities for our regions. Project at a glance Inland Rail is a shot in the arm for Australia's economy, generating \$18b in economic benefits and over 21,000 direct and indirect jobs NSW Australia (Onshore) The Australian Government selected the Australian Rail Track Corporation (ARTC) to deliver Inland Rail, in partnership with the private sector Tendering AUSTRALIAN RAIL TRACK CORPORATION RTC) appointed the ACCIONA and CPB red proponent for the Southern Civil Works tion of approximately 306km of new single **Contact Details** northwest New South Wales and is the longest Jerone Bodiam - ICN ogram visit the ARTC Inland Rail website. Regional Manager, Central West narromine-to-narrabri/works-and-planning. ICN Gateway User Guide - Submitting an Expression of Interest , Ju +61 497 851 025 ation including embankments and structures Send email enquiry ICN Gateway User Guide - Creating an ICN Gateway Company Profile 22 1

ARTC INLAND

REGISTER INTEREST

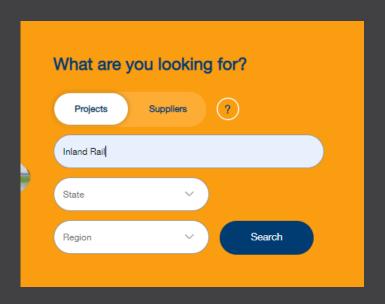
- Select the (+) sign to view additional detail about the work package
- Click 'Create EOI' to register interest
- Prompted to respond to questions
- Registrations of interest provided to ARTC and proponents / contractors
- Contact the ICN consultant listed on the webpage for assistance



KEY POINTS TO TAKEAWAY



- + Visit the <u>ICN Gateway</u> website to:
 - create a new company profile or
 - update/ modify an existing company profile.
- + Research Inland Rail projects (search for "Inland Rail" on the ICN Gateway website).
- Register your interest in supply opportunities as they are communicated by Contractors.





BE COMPLIANT

BE COMPLIANT



- Code for the Tendering and Performance of Building Work 2016
- Rail Industry Worker (RIW) Program
- Workplace Health and Safety (WH&S)
 Accreditation Scheme
- Chain of Responsibility (COR) / Heavy
 Vehicle National Law
- Provision of safe and effective Plant and Equipment

 Management Systems (ISO Certified) or policies/ procedures which demonstrate your commitment

CODE FOR THE TENDERING AND PERFORMANCE OF BUILDING WORK 2016



What is it?

- Sets out the Commonwealth Government's expected standards of conduct for all building industry participants that seek to be, or are, involved in Commonwealth funded building work.
- Came into effect on 2 December 2016 and applies to all Commonwealth funded building work for which an EOI or tender has been submitted on or after that date.
- Any building contractor or building industry participant who has tendered for or expressed interest in Commonwealth funded building work since 2 December 2016 is referred to as a 'code covered entity'.
- Aimed at maintaining fairness and productivity in the building and construction industry.

Australian Building and Construction Commission (ABCC)

- Purpose is to uphold the law and change behaviour to make the building and construction industry fair, efficient and productive.
- + Resources available to assist businesses
 - https://abcc.gov.au/building-code

CODE FOR THE TENDERING AND PERFORMANCE OF BUILDING WORK 2016



Code Requirements

- + Eligibility to tender requirements
- + Subcontractor compliance
- + Drug and alcohol testing
- Workplace Relations M'mnt Plans
- + Content of enterprise agreements
- Obligation to report on actual or threatened industrial action and certain relation action
- Security of payment
- Standards of conduct on site
- Freedom of association
- Right of entry

- + Industrial action
- Sham contracting
- Compliance with laws
- Unregistered written agreements and other agreements
- + Prohibited conduct
- Collusive practices
- Engagement of non-citizens and non-residents
- + Above entitlement payments
- Dispute settlement
- Fitness for work (alcohol or drugs)

Building Code - What does this mean for your business?

- Contractors must assess a supplier's compliance with the Code prior to commencing work on site.
- Failure to comply with the Code could result in your business being excluded from consideration for work.

CODE FOR THE TENDERING AND PERFORMANCE OF BUILDING WORK 2016



- The Code for the Tendering and Performance of Building Work 2016 (the Code) applies to the building work associated with Inland Rail.
- By submitting an expression of interest in, or tender for, Inland Rail, building contractor's or building industry participants will become subject to the Code.
- Potential contractors and subcontractors shall be required to complete a declaration of compliance before a code covered entity invites expression of interest or tenders or enters into a subcontract for Commonwealth-Funded Building Work.
- https://www.abcc.gov.au/form/self-declarationeligibility
- Seek advice from your Industrial Relations and or Legal Professional



RAIL INDUSTRY WORKER (RIW) PROGRAM



What is it?

- National competency management framework for rail workers across Australia
- All RIW Program participating rail network operators require workers to maintain a RIW card to demonstrate competency to undertake rail safety work on their networks
- Owned by the Australasian Railway Association (ARA) and endorsed by all of its member organisations
- Meets regulatory requirements and complies with Rail Safety National Law
- + YouTube Video: Rail Industry Worker Program
- Support: Inland Rail Technical Training and Competency Specialist <u>MParnell@artc.com.au</u>

RIW Card

- Identification card which includes a link to an electronic record of a worker's details as relevant to their work on a rail network
- + Includes personal identification, medical assessment status, competencies and accreditations held by the rail worker
- Each worker is assigned specific roles aligned to their competencies
- Workers are unable to apply for a RIW card without doing so through a company registered in the RIW System

RAIL INDUSTRY WORKER (RIW) PROGRAM



Need for a RIW card

 Workers with roles identified as a Rail Safety Worker (as per Rail Safety National Law definition) and undertake Rail Safety Work in the rail corridor require a RIW card



- RIW Subscription fee \$85 for a 5-year expiry and \$33 yearly subscription renewal fee
- Approximate total cost of obtaining an RIW
 Card inclusive of the competencies required is \$1,000 per person

Competencies required:

- Safely Access the Rail Corridor (SARC) certificate TLIF2080
- Apply Fatigue Management Strategies (QR Operator Roles) TLIF2010
- Introduction to Network Lockout eLearning (QR Operator Roles)
- Construction Induction (White) Card or equivalent Construction Induction competency
- Category 3 Medical Assessment
- National competencies relating to the workers specific role (E.g.; Excavator, Rail Bound Plant Operators and High-Risk Work Licenses)

WORKPLACE HEALTH AND SAFETY (WH&S) ACCREDITATION SCHEME



- Designed to improve health and safety in the building and construction industry.
- Construction contractors required to demonstrate accreditation with the Federal Safety Commissioner.
- Construction contractors must have rigorous safety management systems in place and demonstrate that they are being implemented and followed on-site.
- + Requires that construction contractors have higher safety management standards and systems and undergo more rigorous auditing than they might otherwise.
- Formal reporting requirements and conditions they must meet to maintain their accreditation and eligibility to work on Australian Government-funded building projects.

CHAIN OF RESPONSIBILITY (COR) HEAVY VEHICLE NATIONAL LAW (HVNL)



National scheme for facilitating and regulating the use of heavy vehicles on roads in a way that -

- promotes public safety; and
- manages the impact of heavy vehicles on the environment, road infrastructure and public amenity; and
- promotes industry productivity and efficiency in the road transport of goods and passengers by heavy vehicles; and
- + encourages and promotes productive, efficient, innovative and safe business practices.

New Primary Duty laws (1 October 2018)

- Everyone in the supply chain shares responsibility for ensuring breaches of the HVNL do not occur.
- Obligation to eliminate or minimise potential harm or loss (risk) by doing all that is reasonably practicable to ensure safety.
- + https://www.nhvr.gov.au/law-policies/heavy-vehicle-national-law-and-regulations

PLANT AND EQUIPMENT



The provision of safe and effective Plant and Equipment is of utmost importance to ARTC and as such all existing or prospective plant hire suppliers, contracted or casual, are required to comply with a number of fundamental Occupational Health & Safety requirements with respect to plant intended for use within the rail corridor, or at other ARTC locations.

All operational plant supplied for use at ARTC sites shall at a minimum:

- Operate within the guidelines of the Rail Safety Act 1993
- Be covered by a structured plant maintenance program
- Comply with the registration and operation requirements
- Operate in accordance with all ARTC Network Rules
- Utilise a suitably formatted daily pre-start inspection report to be completed by the operator before commencement of operation on the ARTC Network
- Be in compliance at all times with the relevant OH&S Acts and Regulations for the state of operation
- Link to General Plant Requirements



BE PREPARED

TYPICAL PROCUREMENT PROCESS



STEPS	PROCESS	DESCRIPTION
STEP 1	Registration of Interest (ROI)	Prospective subcontractors / suppliers are encouraged to register their interest in work packages communicated on ICN Gateway
STEP 2	Evaluation of ROI	Responses to work package expressions of Interest questionnaire will be evaluated to determine the prospective subcontractors / suppliers suitability to advance in the process.
STEP 3	Shortlisting	A list of potentially suitable subcontractors/ suppliers will be developed. Subcontractors / suppliers selected to progress to prequalification will be required to sign a confidentiality agreement.
STEP 4	Prequalification	Businesses selected to prequalify will be required to provide further information to determine suitability for inclusion on the bidders list.
STEP 5	Request for Quote / Proposal / Tender	Businesses chosen to participate in this stage of the process will be provided Request for Quote (RFQ), Request for Proposal (RFP) or Request for Tender (RFT) documentation.
STEP 6	Evaluation	Based on responses to RFQ/ RFP/ RFT the Contractors procurement team will determine which business is recommended for contract award.
STEP 7	Award	Successful subcontractors / suppliers will be required to enter into a contractual arrangement with the Contractor prior to commencing any work.



PROCUREMENT PROCESS

TYPICAL SELECTION CRITERIA

- Capability to meet the scope of works and deliver a high-quality outcome, on time and on budget (DIFOT)
- Confirmation of resource and financial capacity to deliver the relevant type of works
- Previous experience in delivering the relevant type of works
- Compliance with Australian Government Building Code
- Health, Safety and Environmental (HSE) performance track record and commitment to operating safely and adhering to HSE regulations and requirements
- Accredited management systems for quality, safety, environment etc.
- Social outcomes including demonstrated spread of local economic and community benefits
- Sustainability outcomes
- + Price

BE PREPARED



TIPS FOR TENDERING AND CONTRACT MANAGEMENT

- Understand procurement methods (EOI/ RFQ/ RFT) and process
- Research your buyer
- Read and re-read tender documents
- Assemble your bid team
- Follow instructions provided
- + Include relevant references

- Quote the price in the format requested
- Submit your proposal/ bid on time, ensuring its signed
- Request detailed feedback
- Putting together a good tender submission takes time, thought and meticulous preparation - the devil is in the detail



BUSINESS CAPABILITY BUILDING



BUILDING BUSINESS CAPABILITY

CAPABILITY DEVELOPMENT PROGRAM

Future Workshops (Q3/ Q4 2022)

Pathway to Opportunities Program to:

- Help local businesses to learn what major project buyers and supply chains seek from suppliers
- + Develop the skills and capabilities to be competitive
- Provide expert support (workshops & mentoring) to help businesses access new opportunities
- Assist businesses map their own Pathway to
 Opportunities focusing on multiple opportunities
- Help local businesses build resilience and increase local content across a range of current and new opportunities and respond to national/international trends

Be visible to Buyers

- How visible are you to buyers
- Develop a business capability statement & online presence

Be compliant with buyer requirements

- Understand compliance requirements
- Check your compliance and understand gaps

Being prepared for tendering and contract management

- Understand how tendering works
- Understand how to manage your contracts



BUILDING BUSINESS SUSTAINABILITY

CAPABILITY DEVELOPMENT PROGRAM

ARTC Inland Rail and The Ecoefficiency Group have partnered to provide education on how to improve and promote your business' sustainability initiatives to your clients and staff.

Webinar series

- Developing a sustainability policy
- Reducing costs in relation to energy, water and waste
- Demonstrating sustainability credentials in tender submissions.

https://inlandrail.artc.com.au/building-inland-rail/sustainability/sustainability-and-suppliers/

Free sustainability mentoring

- Hour-long mentoring session on sustainability practices with The Ecoefficiency Group
- + Focus on one topic of your choice

Eligibility

- + Complete Business Sustainability webinar series
- Business must be local to Inland Rail's project area

https://inlandrail.artc.com.au/building-inland-rail/sustainability/sustainability-mentoring/



WHO CAN YOU SPEAK TO FOR FURTHER ASSISTANCE

National

- + Australian Government <u>www.business.gov.au</u>
- + Australian Industry Group www.aigroup.com.au
- Regional Development Australia www.rda.gov.au
- Social Traders www.socialtraders.com.au

New South Wales

- Business Connect <u>www.business.nsw.gov.au</u>
- SafeWork NSW www.safework.nsw.gov.au
- + Yarpa Hub https://yarpa.com.au

Queensland

- + Business Queensland <u>www.business.qld.gov.au</u>
- + Construction Skills Queensland www.csq.org.au
- + WorkSafe Queensland www.worksafe.qld.gov.au

Victoria

- Business Victoria <u>www.business.vic.gov.au</u>
- + WorkSafe Victoria www.worksafe.vic.gov.au

Industry Associations & Chambers of Commerce

+ ARA - https://ara.net.au



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Inland Rail

Southern Civil Works Program

'Meet the Preferred Contractors' Briefing

May 2022



Q & A



EVENT RECAP

WHAT HAVE YOU HEARD TODAY

- + About the Southern Civil Works and Rail Corridor Programs
- Who are Acciona CPB Contractors Joint Venture and Martinus
- Targeting contract award by Nov/Dec 2022 enabling Contractor to gear-up for construction
- Some early works for Contractor between now and then.
- No construction will commence until Planning approvals received
- + What they're looking for from the local community (businesses, jobseekers, other)
- What do local businesses need to do to get ready
- Where can you register your interest
- What's next e.g. business capability building workshops and support

THANK YOU

Supplier enquiries

Email: irsuppliers@artc.com.au

Employment enquiries

Email: <u>irrecruitment@artc.com.au</u>

General enquiries

Email: inlandrailenquiries@artc.com.au

Community enquiries

For questions about Inland Rail in your area, call 1800 732 761 or email:

In Queensland: inlandrailqld@artc.com.au

In New South Wales: inlandrailnsw@artc.com.au

In Victoria: inlandrailvic@artc.com.au



